

CURRICULUM VITAE

NAME: YOUGKEH TAMFUH ép TANYI-MBIANYOR
FIRST NAME: Rose
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DATE AND PLACE OF BIRTH: 22 June 1959 at BINKA, NKAMBE
MARITAL STATUS: Married with 3 children
NATIONALITY: Cameroonian

AREAS OF INTERESTS AND COMPETENCE

- Policy analysis, development, implementation, monitoring and evaluation;
- Public Finance Management;
- Negotiation and International Cooperation;
- Project Coordination

PROFESSIONAL ACHIEVEMENTS

Positions held:

Jan. 2009 to 2016: Technical Adviser to the Minister in charge of the Economy, Planning, and Regional Development;

- Advised the Minister on International Cooperation and Regional Integration issues;
- Piloted some programs of national interests, prominent amongst which was PASOC, a Cameroon/ European Union Cooperation Programme aimed at supporting the structuring of Civil Society Organizations to better equip them for their roles as partners with the government in the policy development, implementation, monitoring and auditing process;
- Coordinated the Ministerial Unit for the Promotion of Result Based Management techniques since 2011;
- Played key role in the conception and implementation of Cameroon's long term development plan named "Vision 2035" and the Growth and Employment Strategy

- Paper (GESP) which outlines the first 10 year (2010 to 2020) development policy orientations;
- Giving key note presentations during economic development fora like that organized during the Cameroon Investment Day which held in London in 2009;
 - Advised the Minister on Cameroon's Economic Cooperation Strategy;
 - Undertook specific duties for which the Minister has sought for my expertise.
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- Organized international economic fora, "Cameroon Investment forum" in New Delhi in March 2013, in London in May 2014, in Washington DC in July 2014.

June 2005 to Jan.2009: Technical Adviser to the Minister in charge with the Economy and Finance;

1) Technical Adviser to the Minister in charge of Finance, my responsibilities included:

- Organized and participated in Finance related Commonwealth programs, represented Cameroon's Minister of Finance in most Commonwealth meetings (Cyprus, Barbados, Santa Lucia,) and working as the senior expert when he is present in event locations in Washington DC and the Commonwealth Secretariat;
- Worked as a duly elected member of the Management Committee of the Commonwealth Association of Tax Administrators (CATA) to represent Central and West Africa for two mandates of three (3) years each (2003- 2006 and 2006 to 2009);
- Worked as Adviser to the Chair of the Commonwealth Ministerial Debt Sustainability Forum (CMDSF) during Cameroon's mandate at the helm of this decision-making body which represented 10 third world Highly Indebted Poor Countries (HIPC);
- Was an active member of the economic team that led Cameroon to the attainment of the Achievement Point of the Highly Indebted Poor Country's (HIPC) initiative in April 2006;
- Participated in the elaboration, implementation and evaluation of Cameroon's economic policies and programs for the last ten (10) years, in collaboration with the World bank and International Monetary Fund Team;

2) Technical Adviser to the Minister in charge of the Economic Affairs, I effectively

- Coordinated Cameroon's effort to obtain eligibility to America's development Assistance initiative; the Millennium Challenge Account (MCA) working with Twenty-five (25) different public and private sector representatives and Civil Society organizations,
- Headed high level missions to the United States of America for discussions with Senior officials on Capitol Hill, in the State Department; Justice Department, the Treasury, private performance evaluation agencies and universities on economic development issues;
- Organized intergovernmental meetings such as the Central African Monetary and Economic Union Ministerial Conferences (Nov 2007, and June 2008);the Lake Tchad Basin Commission in 2014;
- Presided over the Steering Committee created to work with the European Union in the restructuring of Cameroon's civil society (PASOC), resulting in the putting in place of PLANOSCAM which is the network of Civil society organisations expected to bring private sector perspectives during government's policy development, implementation, monitoring and evaluation activity;
- Follow up of Economic Cooperation issues with English speaking countries prominent amongst which are North America, the United Kingdom, Malaysia and India;
 - Coordinated the expert working with the team of elected officials to draw up the medium and long term vision of Cameroon's Parliament in 2012;

SOME MINISTERIAL REPRESENTATION FUNCTIONS

- Represented Cameroon's Minister of Finance in the Commonwealth Finance Ministers' Meetings in Guyana (November 2007) Washington DC (April 2008) and Cyprus in Malta (2009);
- Represented Cameroon's Minister of Finance in the Aid for Trade Summit that held in Dar es Salam, Tanzania, October 2007;

- Represented Cameroon's Minister of Finance at the Round Table on Sustainable Development Organisation for Economic Development Cooperation (OEDC) in Paris, January 2007;
- Represented Cameroon's Minister of Finance in the Dialogue on Timber Trade, in CHATHAM House, London 2007;
- Participated in the World Bank/IMF Annual Assembly 2006 in Singapore;
- Represented the Minister of Economy at the AGOA summit in Nairobi, Kenya in August 2009;
- Represented the Ministers in charge of Economy and Finance in State Owned Corporation Boards of Administrators in the following establishments:

1. Cameroon Development Corporation (CDC),
2. University of Yaoundé II in Soa (UYII);
3. University of Bamenda (UBa);
4. National Institute of Youth and Sports
5. Civil Engineering Equipment Pool (MATGENIE).

1999-2005: Coordinator of the Forestry Revenue Enhancement Program (FREP) in the Department of Taxation, of the Ministry of Finances, Yaoundé, Cameroon.

ACHIEVEMENTS

- Successfully put in place, under the supervision of the World Bank and IMF, the first ever project of the kind in the world, aimed at attaining the double objectives of increasing revenue collection from the sector and using part of it to promote sustainable management of the resource;
- As head of the administrations charged with the management of forestry resources (Ministry of Environment and Forestry) and that which is competent in matters of revenue collection (Ministry of finance) to work together for the attainment of the double

objectives of sustainable management of forests resources and improving the contribution of this sector to the state's budget;

- Ensured the return of a significant portion of the benefits from the exploitation of this natural resource to the rural poor in the areas concerned. This was done in collaboration with the Ministry of Territorial Administration and Decentralisation (MINATD), Cameroon government's agency in charge of local council development.

Results obtained:

1. Considerable increase in revenue collected from the forestry sector which progressed from FCFA 40 billion (\$80 million) over a period running from 1991 to 1998/99 to about FCFA134 billion (\$268million) over the five year period of my tenure of office (1999 to 2004). The target revenue set by the World bank/IMF was FCFA 30 billion a year after the 4th year. I left following my promotion to the position of Technical Adviser to the Minister of Economy and Finance;
2. During the same period and working with the third government agency, charged with local councils (MINATD), this program did retrocede FCFA 28 billion (\$56 million) from the FCFA 130 billion (\$260 million) effectively recovered, towards the funding of rural development initiatives in local councils areas and village communities in six (6) forest endowed regions of Cameroon;
3. It contributed to raising awareness on the need to ensure sustainable management of forest resources if revenue collection was to be sustained over time;
4. It ensured the financing of the Special Fund for the Development of Forestry, created by the 1994 forestry Law, through creating a budget head in the 2000/2001 Finance Bill. This funding was geared towards ensuring the sustainable management of the resource, through reforestation, promotion of the judicious exploitation of timber but also judicious exploitation of non-timber forest products;
5. As a dissuasive measure as well as revenue enhancement technique, the FREP effectively implemented the sanctions put in place in the forestry law against defaulters by following up and recovering the heavy fines meted out to them.

1999-2005: - While working on the FREP, I also doubled as the Deputy Director of agricultural taxes working for the taxation department which is competent in taxes calculations recovery and audit;

- In recognition of the success of the program, I was charged with the drawing up of the texts creating two (2) similar programs in the agricultural and livestock domains to which were later added mining and land tenure.

1997-1999: - Lecturer of Public Policy in the National School of Administration and Magistracy (NSAM), Cameroon;

- I trained about 100 Cameroon decision makers in policy analysis, Development, implementation, monitoring and evaluation and re orientation.

1996-1998: Audit Inspector of Taxes at the Special Value Added Tax Unit of the Provincial Taxation Centre, Yaoundé, Cameroon;

1995-1996: Assistant lecturer of African- American Politics, Department of Afro- American Studies, University of Texas, Austin campus;

- *lectured college students on African American international relations.*

1993-1994: Audit Inspector, Provincial Service of Taxes Douala, Littoral Province, Cameroon;

987-1988: Deputy Head of the Disputes Service, Department of Registration, Stamp Duty and Trusteeship; Yaoundé, Cameroon;

1983 - 1984: Ministry of Labour and Social Welfare:

- Interim Divisional Service Head of Labour and Social Welfare, Mbengwi Momo Division, North West Province, Cameroon.

- I was in charge of the management/resolution of labour related conflicts,

laying emphasis on negotiations aimed at promoting reconciliation, and consensus building.

Sept 2015: Intensive Professional Executive Education programme in Harvard University's John F. Kennedy School of Government on the Theme: "DRIVING GOVERNMENT PERFORMANCE: STRATEGIES THAT PRODUCE RESULTS"

TRAINING COURSES, SEMINARS AND CONFERENCES

1994 (May/ June) Training in the « Institut International de l'Administration Publique » (IIAP) de Paris ; France

1994 – 1995 Undertook the Hubert Humphrey Fellowship Programme at the University of (Texas UT), Austin Campus, Texas-USA;

1995 Trained on the management of Non Profit Organizations in UT Austin;
Undertook a Professional development Internship at the World Bank;

1994 -1996 Training in Public Speaking in UT Austin with Toast Master's International.

ACADEMIC QUALIFICATIONS

1994 – 1996:

- Masters of Arts (MA) in Government (Public Policy) from the Department of Government of the University of Texas, Austin Campus;
- Diploma in Finance Management from the Lyndon B. Johnson (LBJ) School of Public Affairs, UT Austin;
- Diploma in the Management of Non-Governmental Organisations, UT Austin;

1983–1985: Graduate Diploma in Finance Management from Cycle "A" of the National School of Administration and Magistracy (NSAM) Yaoundé, Cameroon;

1980 – 1984: Bachelor's Degree in law, University of Yaoundé, Cameroon;

1980–1982: Diploma as Labour Controller from Cycle B, National School of Administration and Magistracy (NSAM) Yaoundé, Cameroon.

RESEARCH, STUDIES AND REPORTS

- “The State and Structural Adjustment Programs: The Case of Cameroon” My

Master of Arts report, department of Government, University of Texas, August 1996;

- The role of the Policy Analyst – a research paper in UT Austin;
- The failure of Adjustment or Refusal to Adjust: The Case of Cameroon, a research paper in UT Austin;
- Reforming the Services of the Sheriff of Travis Country– Austin Texas, USA (internship report);
- The effectiveness of the Social and Health action of the National Social Insurance Fund in Douala; Littoral province of the Republic of Cameroon;
- The “Forestry Revenue Enhancement Program 5 years later”; an evaluation of achievements 5 years as Coordinator of the FREP;
- Le Programme de Sécurisation des Recettes Forestières, 5 ans plus tard” ; the french version of the document ;
- Proceedings of the International Workshop on Forest Fiscal systems to promote Poverty Reduction and sustainable Forest management, Oct 19th -21st 2003, World Bank Washington DC. ***My contribution is found on pages 17 to 30 of the book.***

OTHER ACHIEVEMENTS AND COMPLEMENTARY EXPERTISE

WORKING WITH THE COMMONWEALTH SECRETARIAT

- Organised International Conferences (Working with the team of the Economic Development division of Commonwealth Secretariat (COMSEC) for the organisation of Commonwealth Ministerial Debt Sustainability Forum (CMDSF) Conferences in 2007,2008 and 2009;
- Advocated for and participated in the putting in place of the platform for collaboration between the CMDSF and the “francophonie”;

- Developed the CMDSF website;
- Developed, in collaboration with the team from the economic development division, the CMDFS website as well as a lobbying strategy directed at Heads of delegations to the Trinidad and Tobago CHOGM;
- Participated in the conception of the Commonwealth Public Finance Management Self-Assessment Toolkit (CPFM SAT),
- Coordinated a pilot phase experimentation in Cameroon in 2007. The results of the findings were presented by me during the Commonwealth Finance Ministers' meeting that held in Guyana in October 2007;
- Developed and effectively implemented the advocacy strategy for presenting the special debt situation of small and vulnerable Commonwealth member states during the Commonwealth Heads Of Governments' Meeting (CHOGM) that held in Trinidad and Tobago, in collaboration with officials of the Economic Affairs Division in the Quadrant House. The Chair of the CMDSF held discussions with Heads of delegations on the margins of the meeting.

IN OTHER AREAS

- Expert/Consultant during the drawing up of the Long Term Vision for Cameroon's Parliament,
- Production of a book entitled "The Forest Revenue Enhancement Programme Five Years Later" in English;
- Production of its french version entitled: "Le Programme de Sécurisation des Recettes Forestières 5 ans plus tard",
- Initiating and piloting of a professional review of the Forest Revenue Enhancement Programme (FREP) funded by the British Government 's Department for International Development (DFID);
- Initiating and piloting the Second Economic and Financial Review of the Forestry Sector in Cameroon funded by the Government of Cameroon's Ministry of Finance;

- Conceiving and conducted the experimentation of new fiscal reforms notably as concerns the putting in place of Large Tax Payer Units, the unique fiscal interlocutor with the 10 largest forestry companies;
- Conceived the pioneer tax-based log tracking system for timber in Cameroon;
- Conceived and developed the Cameroon investment forum website, for information sharing.

Mastery of the procurement laws, rules and regulations have been made possible through my appointment and effective participation in the Ministerial commission of the Ministry of Economy, Planning and Regional Development (MINEPAT) from 2009 to 2012. This has been further heightened by my appointment into the National Central Commission for Buildings and Public amenities in the Ministry of Public Contracts which prepares tenders files and scrutinizes offers for contacts over FCFA 500 million (\$ 1 billion).

IN THE COMMUNITY

- A Christian by faith, in November 2011 and 2012, I was charged with and did effectively organize, in the course of 2 consecutive years, celebrations marking the anniversary of the Presbyterian Church in Cameroon for crowds of 4000 and 6000 people in the Warda Multi Purpose Sports Complex;
- Drew up and implemented an agricultural project aimed at positively impacting the lives of the rural poor in the very remote areas of Lus in the Nwa Subdivision in Donga Mantung Division of the North West region, with the large scale production of maize seedlings and palm oil;
- From 2002 to 2004, I created and coordinated the activities of the Manyu Women's Network of groups and associations code named "EFOGKOYU" which brought together about 5 000 women from all works of life in 250 associations, in and out of the division.

OTHER SKILLS:

- **Languages:** Excellent mastery of both written and spoken English and French;

- **Computer Literacy level:** Perfect knowledge of the manipulation of the New Information and Communication Technology;
- **Travelled extensively:** To Europe, Asia, Canada, North America and Africa;
- **Communication:** Acquired skills in public speaking, negotiations, training of trainers.
- **Other activities:**
 - Reading
 - Working with non-profit organisations especially those addressing the issues relating to the less privileged and vulnerable class of people such as the Circle of Friends of Cameroon (CERAC).

**I hereby certify that the information provided herein
is accurate.**

Updated in Yaoundé, on September 25th 2019.